

Exercise workbook — module 1 excerpt

Three exercises to run on YOUR portfolio, not a textbook case. Corrections are in the video modules.

- 1. The source inventory.** List every place that currently describes your portfolio: files, tools, departmental spreadsheets. If there is more than one, write down which one is authoritative — then ask two colleagues which one they think is.
- 2. The real ratio.** Compute your Build/Run balance over the last 12 months, in euros actually spent — not in intentions. Note the gap to your target. If you have no written target, that is deliverable number one.
- 3. The decision hunt.** Take your latest portfolio report: how many lines explicitly call for a decision? How many obtained one, dated? The ratio between those two numbers is the state of your governance.

Free excerpt – the full workbook comes with the video modules.